



St. John's Medical Center

FY 2018

Community Benefit Report

&

Implementation Plan

October 2018

COMMUNITY BENEFIT REPORT

Teton County Hospital District, dba St. John’s Medical Center (SJMC), presents its 2018 Community Benefit Report and Implementation Plan (IP) developed in concert with the 2018 Community Health Needs Assessment (CHNA) published in June 2018, and the forthcoming Community Health Implementation Plan (CHIP), to be published in December 2018.

As in 2015, SJMC partnered with the Teton County Health Department (TCHD) for the completion of the 2018 CHNA. This partnership has served as the catalyst for the much larger community collaboration, “Healthy Teton County” (HTC). HTC is a community coalition focused on assessing and improving the health of Teton County residents through evidence-based strategies and collaborative problem solving. The HTC vision, developed in 2015 by the Teton County community, is “a vibrant Greater Teton community where opportunities for excellent health are available to all.”

This document provides an overview of the primary health issues in Teton County, Wyoming – derived from the Healthy Teton County (HTC) initiative. As in 2015, HTC followed the Mobilizing for Action through Planning and Partnerships (MAPP) framework for the completion of the 2018 CHNA. MAPP is a step-by-step framework developed by the National Association of County and City Health Officials¹ for assessing community health needs.

The findings from the 2018 CHNA indicate that while Teton County is very healthy in certain categories, there is still work to be done in other areas. After examining both qualitative and quantitative data, the list of key health issues includes both traditional clinical indicators as well as social determinants of health.

The full 2018 CHNA meets all of the IRS requirements including: input from persons who represent broad interests of the community, identification of significant community health needs, prioritization of community health needs, and identification of specific measures and resources to address health needs. The full CHNA report can be viewed on the SJMC website at <https://www.tetonhospital.org/documents/SJMC-Community-Health-2018.pdf> or on the HTC website: www.healthtetoncounty.org.

This report outlines the results from the 2018 CHNA and includes SJMC’s Implementation Plan (IP), which describes a set of organizational strategies to address the prioritized community health issues. SJMC’s IP was developed by the SJMC Wellness Department in consultation with key SJMC staff, and created in tandem with the forthcoming HTC community health implementation plan (CHIP). The SJMC IP describes specific organizational actions, while the HTC CHIP approaches the issues from a more broad community-based perspective.

Definition of the Community

For the purposes of this report, the community served by SJMC has been defined as Teton County, Wyoming for the following reasons:

¹ National Association of County and City Health Officials. www.naccho.org/mapp

- St. John’s Hospital became a Wyoming Hospital Tax District in the election of November 1975.
- Teton County Hospital District, dba St. John’s Medical Center, was created to ensure local healthcare for county residents would be available.
- The Hospital District shares the same geographic boundaries as the county of Teton, Wyoming.
- SJMC receives property tax revenues from Teton County residents. In FY18, SJMC received approximately \$4.82 million in county property tax revenues – these revenues partially cover the cost of providing uncompensated care to the community.
- SJMC has a public election of Trustees, all of whom must be residents of Teton County.
- The data collected throughout the 2018 CHNA were focused on the population of Teton County.

It should also be noted that due to its rural location, SJMC has an extensive secondary service area including neighboring counties in Idaho and Wyoming. Furthermore, due to its prominence as an international tourism destination, SJMC regularly provides medical care to patients from around the world who fall ill while visiting Jackson. Nevertheless, St. John’s Medical Center’s primary community remains Teton County, Wyoming.

Demographics

In 2017, Teton County had a population of 23,125 residents. Table 1² provides more detailed information.

Table 1. Teton County Demographics 2017 - Population 23,125

% below 18 years of age	18.80%
% 65 and older	13.00%
% Non-Hispanic African American	0.60%
% American Indian and Alaskan Native	1.10%
% Asian	1.30%
% Native Hawaiian/Other Pacific Islander	0.10%
% Hispanic	15.00%
% Non-Hispanic white	81.40%
% not proficient in English	4%
% Females	48.40%

² Source: County Health Rankings

CHNA Methodology and Community Involvement

The 2018 MAPP process included three distinct, comprehensive assessments, community meetings, a survey of 1335 residents, an examination of existing health data, and consultations with health professionals and human service organizations from across Teton County.

The MAPP framework places a strong emphasis on collaboration, and as a result SJMC worked closely with a variety of community partners to collect, assess, and interpret health data. Key partners were experts in public health, underserved populations, health policy, and healthcare.

A Core Committee comprised of representatives from SJMC, TCHD, and the Teton District Board of Health (TDBH) provided oversight and completed required tasks for each phase of the MAPP process. A Steering Committee, made up of community members representing the healthcare, social services, government, public safety, cultural, and recreation sectors, served as the approving body throughout the project.

A full list of participating organizations can be found in the 2018 CHNA.

Community Outreach Efforts

Outreach to the general community was conducted during multiple phases of the MAPP process. Community surveys in English and Spanish were distributed at regional events, organizational meetings, and at local businesses. The committee's target response rate was 1,000 surveys; when the survey closed community members had completed a total of 1335 questionnaires.

Representation of Underserved Populations

Members of underserved populations participated in the Steering Committee and were represented on assessment committees by community leaders who work with the identified populations. In addition to this representation, 253 of the community surveys completed were in Spanish. For a more complete description of how underserved populations were represented, please refer to the 2018 CHNA.

Data Collection & Analysis

Following the MAPP framework, three separate assessments of the community's health were conducted.

1. Community Health Status Assessment (CHSA)

The CHSA collected and analyzed data on community health indicators including disease morbidity and mortality, environmental conditions, and health behaviors. This assessment asked questions such as: "How healthy is the community?" and "What does the health status of the community look like?"

2. Community Themes & Strengths Assessment (CTSA)

The CTSA focused on describing, as accurately as possible, how community members perceived their health, resources, environment, and quality of life. Through a community survey and focus groups, this assessment asked questions such as: “What is important to the community?” and “How is quality of life perceived in the community?”

3. Forces of Change Assessment (FoC)

The FoC assessment gathered community input on the overarching factors, trends, and events that were currently affecting Teton County, that had potential to affect Teton County in the future, or had previously affected Teton County. This assessment asked questions such as: “What has occurred, what is occurring, or what might occur that affects the health of the community or the local public health system?” and “What specific threats or opportunities are generated by these occurrences?”

Selection of Data Indicators

The health issues included in this report summarize the key findings from HTC’s 2017 data collection and analysis. The HTC Core Committee selected indicators for analysis by first reviewing updated data for an extensive group of measures used in the 2015 CHNA. In addition, the committee reviewed updated data for each of the 2015 prioritized health issues along with any emerging or surveillance indicators that were identified in the 2016 Annual Update.

Indicators that met at least one of the following criteria were selected for inclusion in this report:

- Teton County did not perform as well as the Healthy People 2020³ goal
- Teton County did not perform as well as the state of Wyoming
- If Teton County’s measures were trending in a concerning direction, that indicator was placed in the emerging trends section that was addressed separately in the CHNA.

Health Needs of the Community & Issue Prioritization

Once the primary health issues were identified using the criteria listed above, the Core Committee turned to community members for data review and prioritization. Findings were presented to the Steering Committee at a meeting on November 1, 2017. Following the data presentations, attendees determined the primary health issues with a weighted voting system. Attendees were prompted to consider three primary criteria: what value the issue had to the community (measured through the CHNA’s community opinion survey), whether there were proven solutions available for implementation, and the consequences of inaction.

³ Healthy People 2020 (HP2020) is a national framework for health improvement that sets quantitative targets for community health indicators.

After examining both qualitative and quantitative data, the list of key health issues included both traditional clinical indicators as well as social determinants of health (SDOH). The top 10 prioritized health issues for Teton County were:

1. Mental Health
2. Alcohol Use
3. Sexual/Reproductive Health
4. Chronic Disease/Cancer Screenings
5. Nicotine Use
6. Immunizations 65+

The prioritized SDOH identified during the above process were:

1. Severe Housing
2. Access to Care
3. Food Insecurity

ST. JOHN'S MEDICAL CENTER - IMPLEMENTATION PLAN

The 2018 SJMC Implementation Plan (IP) describes how SJMC will address the community's identified health issues through programs and resources. While the HTC CHIP addresses each of the 10 prioritized health issues, the SJMC IP focuses upon the action areas that fit most clearly under SJMC's mission: "Patient Centered, Clinical Excellence and Community Wellness."⁴

SJMC will also continue to improve and expand services related to the other prioritized health issues by working internally and collaborating with community partners and initiatives dedicated to addressing those needs.

As required by the IRS, the IP includes the following information:

- Existing facilities and community resources
- Description of how SJMC plans to address primary health needs identified by the 2018 CHNA
- Identification of programs and resources intended to address the indicators
- Description of planned collaborations with other entities
- Evaluation strategies to assess impact

Existing Facilities & Community Resources

Due to the rural location of Teton County, most facilities and resources are concentrated in or around the town of Jackson. SJMC is Teton County's only hospital and provides the community with 46 acute - care beds, a 24/7 emergency room, comprehensive inpatient and outpatient services, physician clinics, a residential living center, wellness programs, and more. It is unusual for counties

⁴ St. John's Medical Center. <http://www.tetonhospital.org/about/mission>

of similar size to maintain such a robust spectrum of health services; Teton County is unique in this respect.

The resources listed below are an overview of the health, social service, and nonprofit services available in the community.

Resource	Services Provided
<p>Coordination of Services & Community Awareness</p>	<p>Community-wide: Teton County Systems of Care Human Services Planning Council Teton County Systems of Education</p> <p>Alcohol/Drug: Teton County Drug Court AL-ANON & Alcoholics Anonymous Prevention Management Organization of Wyoming</p> <p>Mental Health: Mental Health Systems of Care Mental Health Resource Booklet Suicide Coalition Integrated Mental Health Project TCSD</p> <p>Prenatal Care: Maternal Child Health/Interagency Coordinating Council Maternal Child Health Resource Booklet Teton County Public Health</p> <p>General: Latino Services Network Teton County Childcare Association Teton County Victim Services</p>
<p>Health & Human Service Providers</p>	<p>CLIMB Wyoming Children’s Learning Center Community Entry Services Community Resource Center Community Safety Network Curran Seeley Foundation Department of Family Services Habitat for Humanity One 22 Jackson Hole Community Counseling Center Senior Center of Jackson Hole Treatment Court Program Teton Literacy Program Teton Youth and Family Services Turning Point Crisis Pregnancy Center Uplift + over 100 Integrative Healthcare Providers</p>

Health Centers	SJMC Urgent Care Clinic SJMC Internal Medicine Clinic SJMC Teton Village Clinic SJMC Wilson Medical Teton County Department of Health Teton Free Clinic Ambulatory Care Surgery Center Emerg-A-Care
Physicians	More than 20 primary care providers, and more than 70 physicians representing more than 25 medical specialties (more information at www.tetonhospital.org).

Additional information about community health resources is also listed on the online resource: Network of Care⁵.

Prioritized Health Issues:

The prioritized health issues identified in the 2018 CHNA are comprised of traditional health indicators as well as social determinants of health. While SJMC may be able to address the clinical issues as an independent organization, making progress on other indicators requires a more collaborative community approach.

Health Issue 1: Mental Health

SJMC will continue to provide direct services to those requiring mental health support while also working collaboratively with community partners who directly address the mental health needs of our community. Through an ongoing partnership with the Jackson Hole Community Counseling Center (JHCC), SJMC will continue to provide mental health services for patients in the Emergency Department and inpatient care for Title 25 patients. SJMC social services staff will also continue to provide assistance with placement of patients in residential and outpatient treatment programs.

In addition, the St. John’s Hospital Foundation (SJHF) will maintain its dedicated mental health care fund to provide funding for mental health initiatives. This funding supported the development of the SJMC Mental Health Resource Line in 2017; this “warm line” is staffed by a mental health professional to educate callers about available mental health services in our community. Further, in 2018 this fund supported the employment of a mental health professional in the SJMC outpatient clinics to provide quicker and more comprehensive mental health care to SJMC patients.

SJMC will also continue to support community partners in ongoing mental health initiatives in Teton County. These include the Jackson Hole Community Counseling Center’s open access/walk-in intake for crisis services, the 24/7 crisis hotline for daytime and after-hours needs, partnerships in the schools to provide services to students in mental health crisis, a crisis intervention training for law enforcement, Mental Health First Aid training for youth and adults (8-hour course on how

⁵ <https://www.tetoncountywy.gov/1291/Network-of-Care>

to respond in crisis situations) and ongoing support groups for survivors of suicide, and those who have individuals in their lives who are facing a significant mental health challenge.

In addition, in FY19 SJMC has committed to increasing its mental health services to the pre and postnatal communities. SJMC and the SJHF have jointly sponsored the training of a SJMC social worker to facilitate an ongoing postpartum support group and, in January 2019, will start subsidized pre and postnatal yoga classes for community members.

Evaluation

In FY19 SJMC hopes to expand utilization of the Mental Health Resource line from 40 calls to 80 calls. It also will establish baseline numbers for patient utilization of the mental health professional in the SJMC outpatient clinics, the postpartum support group, and pre and postnatal yoga.

In addition, SJMC will continue to partner closely with the JHCCC on their mental health initiatives in the community.

Health Issue 2: Alcohol Use

SJMC will continue to provide direct services to patients requiring detoxification care while also working collaboratively with community partners who directly address the alcohol use in our community. The Curran-Seeley Foundation is a private, non-profit organization that provides comprehensive alcohol and drug counseling, treatment and prevention services to residents of Teton County – SJMC staff will work closely with Curran-Seeley when referring patients for both inpatient and outpatient care.

In addition, SJMC works closely with the Teton County School District where substance abuse prevention programming is implemented for students and programming is available for parents.

Further details about these initiatives are outlined in the 2018 CHIP, to be published in December 2018.

Evaluation

Community partners directly engaging in this work will conduct the evaluation of initiatives to decrease alcohol use in Teton County.

Health Issue 3: Sexual/Reproductive Health

Historically, TCDH has served as the primary community resource for information and testing for sexually transmitted infections (STIs) and so will spearhead local efforts to curb the upward trend of these infections in Teton County.

As part of this effort, TCHD will continue to provide STI screening at low to no cost, provide bilingual screening/testing services and increase availability of screenings by extending hours to accommodate urgent walk-ins and youth. SJMC will continue to support these efforts by helping

to fund staffing for TCHD’s family planning clinic where a nurse practitioner provides low or no cost reproductive and sexual health care.

TCHD will continue their prevention efforts by teaching an evidence-based sexual health curriculum at local schools, increasing the number of free condom dispensers in the community and offering HPV vaccines at no to low cost.

Evaluation

TCHD will conduct the evaluation of initiatives to decrease STIs in Teton County.

Health Issue 4: Chronic Disease/Cancer Screenings

Increasing rates of routine screenings continues to be a focus for SJMC. SJMC currently offers mammography, colorectal screenings, and diabetic screenings; specific strategies have been implemented for each of these three areas.

Colorectal Screenings

SJMC’s efforts to increase colorectal screenings have included marketing, education, and increasing awareness of the financial resources available to assist with the cost of these screenings. In the last two years, the SJMC marketing team developed a dedicated page for colonoscopies on the SJMC public website; this contains patient education and scheduling opportunities.

Education by providers about colorectal screenings continued during FY18 in both Teton County and adjacent communities. In addition, at the 2018 annual Community Health Fair (attended by 500+ Teton County residents), SJMC employees distributed information about colonoscopies and answered residents’ questions. Information was also available at the Health Fair about financial assistance opportunities available for colorectal screenings through the Wyoming Colorectal Cancer Screening Program, the SJMC patient assistance program and the St. John’s Hospital Foundation Women’s Healthcare Fund (WHCF).

Lastly, in an effort to increase access to care, SJMC now offers colonoscopies both in Teton County and in Sublette County.

Evaluation

Program impact will be evaluated by tracking the number of colonoscopies performed on Teton County residents and also utilizing the Wyoming Behavioral Risk Factor Surveillance System to assess the county’s overall performance in this indicator on an annual basis.

Mammography: SJMC has focused on financial barriers, community education, and facility capacity in its efforts to increase the percentage of Teton County women who meet screening requirements for mammograms.

In FY18, SJMC continued its community-wide education and awareness efforts—and continued to make free screening mammograms available to qualified individuals through the SJHF WHCF.

Information about the WHCF has been distributed to women’s health clinics, our medical translation service, local social service offices and key departments within the hospital. Further, information about the WHCF reached community members during October (Breast Cancer Awareness Month) through the Light the Town Pink event and again in May with the support of program partner Soroptimists of Jackson Hole. Information about the Women’s Health Care Fund is also distributed annually during the SJMC Community Health Fair.

Breast Tomosynthesis: SJMC purchased and installed a breast tomosynthesis mammography machine in July 2016. Tomosynthesis is recognized for detecting more early-stage cancers than 2D mammography. Since the equipment was installed, over 5000 mammograms have been performed. The tomosynthesis equipment is faster and more comfortable for patients and results in fewer surgical biopsies or referrals to other institutions.

Evaluation

SJMC hopes to increase the percentage of Teton County women receiving mammograms. Program impact will be evaluated by tracking the number of mammograms provided to Teton County residents at the SJMC facility, and by utilizing County Health Rankings to assess the county’s overall performance in this indicator. FY18 baseline: 2061 mammograms.

Diabetes

SJMC has focused on education, frequency of screenings, and program awareness as strategies to increase diabetic screening rates. The SJMC Diabetes Self-Management Program continues to provide low-cost or no-cost A1c screenings to community members on a walk-in basis throughout the year. Further, community members were educated and screened for diabetes, at no cost, at the annual Health Fair in May 2018. Those at-risk for diabetes are always referred to the Diabetes Self-Management Program for further consultation.

Evaluation

The success of these programs will continue to be evaluated by tracking the screening rates over time. SJMC will also track process evaluation measures such as number of people educated, quantity of educational materials disseminated, and participation in diabetes prevention programming. FY18 baseline: 45 screenings performed.

Health Issue 5: Nicotine Use

SJMC employs a Mayo Clinic Certified Tobacco Treatment Specialist (CTTS) who is available to consult with patients and community members free of charge. The CTTS provides treatment for individuals seeking to stop using tobacco and, through individual counseling, helps individuals stay motivated to avoid or address relapse, and gain confidence in their ability to stay tobacco-free. The CTTS also may refer clients to the Wyoming Quit Tobacco Program⁶ where they can receive free or

⁶ <https://www.quitwyo.org>

subsidized nicotine replacement therapies. SJMC will continue to provide this service and advertise it throughout the community.

Evaluation

The success of these programs will continue to be evaluated by tracking the number of clients served over time. SJMC will also track process evaluation measures such as quantity of educational materials disseminated. FY18 baseline: 6 clients served.

Health Issue 5: Immunizations 65+

SJMC continues to partner with TCHD to increase pneumococcal and influenza immunization rates for those over the age of 65. Strategies to increase immunizations in the past year included distribution of educational materials, face-to-face community education, and facilitating provider/patient conversations about immunizations. Three special influenza and pneumonia vaccine clinics were held for seniors at the Senior Center of Jackson Hole during FY18; 181 flu doses and 10 pneumococcal vaccines were given. Overall, through Teton County Health Department, 395 flu vaccines were administered to those 65+, and 41 doses of PCV-13 and 21 doses of PPSV 23 were given in FY18.

Lastly in FY18, the SJMC Wellness Department and TCHD partnered on a Dinner with a Doc event at the Senior Center to provide community education about the flu vaccine. Over 90 seniors attended this event.

Evaluation

Progress will be evaluated by TCHD by tracking the number of vaccines administered, the number of people educated as well as county immunization rates.

Social Determinants of Health:

SJMC recognizes the role that social conditions have on health status and is dedicated to supporting community efforts that improve the social determinants of health.

Social Determinant of Health Issue 1: Severe Housing

SJMC currently manages 45 off-campus residential properties as well as The Hitching Post, a short-term lodging facility across the street from SJMC's main campus. SJMC's residential properties are reserved for full-time staff, while the Hitching Post's 33 cabins are reserved for patients, patients' families, on-call staff, and temporary employees. SJMC plans to maintain these properties and will continue to explore other housing options for staff.

Recent studies of the housing crisis in Teton County have resulted in the formation of dedicated community coalitions committed to developing housing solutions. SJMC continues to support and participate in the efforts of these coalitions.

Evaluation

Community partners directly engaging in this work will conduct the evaluation of initiatives to address severe housing in Teton County.

[Social Determinant of Health Issue 2: Access to Care](#)

SJMC plans to continue its efforts to improve access to health care by focusing its efforts on Affordable Care Act navigation and assisting patients with navigation through the health care system.

Affordable Care Act (ACA) Navigation

SJMC has taken the lead on providing free Affordable Care navigation to community members since the outset of the Affordable Care Act. Every year, since the implementation of the ACA, Teton County has topped the list of Wyoming counties in per capita signups on the Federal Facilitated Marketplace (FFM). Uninsured individuals or families who obtain coverage through the ACA not only reduce their barriers to care, they also can receive low or no cost preventive health services such as screenings and routine exams.

In FY18, SJMC had three staff members and one board member certified through the FFM as Marketplace navigators. Navigators are also trained to provide information and assistance to patients applying for Medicare, Medicaid and KidCare CHIP.

Marketplace navigation is available Monday through Friday at SJMC's main campus between the hours of 8 a.m. and 5 p.m. One Navigator is bilingual in English and Spanish. During open enrollment periods, SJMC also collaborates with the Teton County Library to provide free Marketplace navigation to community members one evening a week.

Affordable Care Act navigation efforts in Teton County appear to be paying off. According to County Health Rankings (CHR), uninsured rates for adults in Teton County have dropped from 23% in 2011 in Teton County to 17% in 2017. And, while current uninsured rates in Teton County have yet to be calculated, in 2018, 2782 Teton County residents (over 12%) enrolled in ACA plans.

Further detail about these rates is outlined in the table below.

Teton County: Uninsured Adults and Children	2011 Baseline	2014 Data	2015 Data	2016 Data	2017 Data
Uninsured Adults (Percentage of the population between the ages of 18 and 60 that were uninsured)	23.0%	21.0%	21.0%	20.0%	17.0%
Uninsured Children (Percentage of the population under age 19 that has no health insurance coverage)	13.0%	13.0%	13.0%	12.0%	10.0%

It should be noted that due to the time required for data collection, CHR data is customarily two years old upon reporting; in other words, 2017 data is actually reflective of 2015 rates.

In the future, SJMC plans to continue these Marketplace navigation efforts and expand them by creating more awareness in the community about the navigation service, training additional navigators and, whenever possible, connecting patients to insurance prior to care.

Evaluation

The effectiveness of the Marketplace navigation program will continue to be evaluated by tracking the number of local residents who enroll in Federal Insurance Marketplace coverage and the current percentages of uninsured adults and children. SJMC's navigation efforts will also be reviewed annually to ensure that community needs are being met. Adjustments to the program will be made if necessary.

Health System Navigation

SJMC has enhanced patient navigation through the development of an online provider and patient resource, Network of Care, and an in-person patient advocacy program, Buen Corazon.

Network of Care was developed in partnership with TCHD and in collaboration with Teton County Systems of Care. This up-to-date online resource is designed to assist both providers and patients with understanding the healthcare and social services resources available to them in the Teton County community. Network of Care was formally launched in July 2017.

In FY18, SJMC added a patient advocacy service, Buen Corazon or the "Good Heart" program. This service developed out of SJMC's financial assistance program to better address unmet needs in the SJMC patient population. In its initial phase, staff members of Buen Corazon assisted patients with identifying additional healthcare resources they may be eligible for – including but not limited to: state and federal insurance programs, financial assistance for medical expenses, chronic disease self-management programs and free preventive screenings. Development of Buen Corazon will continue during FY19 with an expansion to serve a wider patient population, further identification of patient needs, and through connecting with similar patient advocacy programs throughout the nation.

Evaluation

Success will be measured by tracking the number of patients utilizing Buen Corazon and whether participation in the program results in enhanced access to care. FY18 baseline: 2137 patients served.

Social Determinant of Health Issue 3: Food Insecurity

SJMC currently implements a variety of healthy eating initiatives that address food insecurity in the community. Within SJMC's cafeteria, Choices Café, SJMC offers a subsidized salad bar, reduced costs on other healthy dining options, free sparkling water, Meatless Monday specials, and more. In addition, SJMC is committed to purchasing locally sourced foods and has signed the Health Care without Harm pledge, which focuses on providing safe, healthy, and sustainable food in health care settings.

SJMC also installed two small garden plots and two growing towers in the last three years. These produce vegetables that are served to patients and community members. During FY18, SJMC also launched the Vertical Harvest Farmer's Market held in the Hospital lobby on Wednesday afternoons. Vertical Harvest is an innovative year-round indoor growing facility built onto the side of the Jackson Parking garage. SJMC employees receive a 10% discount when purchasing their locally grown produce.

Additionally, SJMC will remain involved in food insecurity collaborations that are currently underway in Teton County.

Evaluation

Community partners directly engaging in this work will conduct the evaluation of initiatives to address food insecurity issues in Teton County.

CONCLUSION

The SJMC Implementation Plan describes specific actions to be carried out in the ensuing years with a focus upon the areas that specifically relate to SJMC's mission: "Patient Centered, Clinical Excellence and Community Wellness." Implementation strategies will be multi-modal in nature, utilizing strategies such as direct service, community education and promotion of resources.

Along with enacting its organizational IP, SJMC will also remain engaged in community initiatives to address all of the health issues and social determinants of health identified in the CHNA.

Moving forward, SJMC intends to further develop its relationships with community partners – relationships that were forged through this first iteration of the Healthy Teton County process. The hospital clearly understands its responsibility in advancing the HTC vision of "a vibrant Greater Teton community where opportunities for excellent health are available to all." This vision can only be accomplished through ongoing community partnerships and collaborations. SJMC remains committed to this process and in moving toward making this vision our Teton County reality.